contact to interface with the DOE Federal Programs Office at the staff level; and (C) designation of key staff members within the agency who are responsible for technical inputs to the plan or monitoring progress toward meeting the goals of the plan;

(iv) An Issues Section addressing problems, alternative courses of action for resolution, and agency recommendations that justify any decisions not to plan for or implement measures contained in appendix C of this subpart, and identifying any special projects, programs, or administrative procedures which may be beneficial to other Federal agency energy management programs:

(v) An implementing Instructions Section which includes a summary of implementing instructions issued by agency headquarters, and attachments of appropriate documents such as:

- (A) Specific tasking resulting from development of the Plan;
- (B) Guidance for the development of emergency conservation plans;
  - (C) Task milestones;
- (D) Listing of responsible sub-agencies and individuals at both agency headquarters and subordinate units;
- (E) Reporting and administrative procedures for headquarters and subordinate organizations;
- (F) Report schedules pursuant to §436.106(c);
- (G) Schedules for feedback in order to facilitate plan updating, to include reviews of emergency conservation plans developed pursuant to §436.105;
- (H) Schedules for preparing and submitting the annual report on energy management pursuant to §436.106(a);
- (I) Schedules of plan preparation and publication;
- (J) Communication, implementation, and control measures such as inspections, audits, and others; and
- (vi) An Emergency Conservation Plan Summary Section pursuant to the requirements of \$436.105(d).
- (3) Appendices which are needed to discuss and evaluate any innovative energy conserving technologies or methods, not included in this part, which the agency has identified for inclusion in its plan.
- (c) Each plan must be approved and signed by the principal energy con-

servation officer designated pursuant to paragraph (b)(2) of this section.

## §436.103 Program goal setting.

- (a) In developing and revising plans for a projected 10-year plan each agency shall establish and maintain energy conservation goals in accordance with the requirements of this section.
- (b) Agencies shall establish three types of conservation goals:
- (1) Energy consumption goals, by fuel type by functional category (see appendix B).
- (2) Energy efficiency goals by fuel type by functional category (see appendix B).
- (3) Fuel switching goals for shifting energy use from oil and natural gas to other fuels in more plentiful supply from domestic sources (see appendix R)
- (c) General operations energy conservation goals shall be established by each Federal agency with the broad purpose of achieving reductions in total energy consumption and increased efficiency without serious mission degradation or unmitigated negative environmental impacts. Within the broad framework, each agency should seek first to reduce energy consumption per unit of output in each applicable functional category. In evaluating energy efficiency, each agency should select and use standards of measurement which are consistent throughout the planning period. Particular attention should be given to increased energy use efficiency in non-renewable fuel consumption. The second focus of attention should be on initiatives which shift energy use from oil and natural gas to other fuels in more plentiful supply from domestic sources.

## § 436.104 Energy conservation measures and standards.

- (a) Each agency shall consider for inclusion in its plan the measures identified in appendix C of this subpart.
- (b) The following questions should be considered in the evaluation of each measure:
- (1) Does this measure provide an incentive or disincentive?
- (2) What is the estimate of savings by fuel type?

- (3) What are the direct and indirect impacts of this measure?
- (4) Is this measure to be mandatory throughout the agency?
- (5) If not mandatory, under what circumstances will it be implemented, and who will be responsible for determining specific applicability?

(6) Who will be the direct participants in the implementation of this

neasure?

- (7) What incentives (if any) are to be provided for the participants?
- (8) When will this measure be implemented?
- (9) Will this measure be implemented in a single step or will it be phased in? If it will be phased in, over what period of time?
- (10) Will performance of the measure be evaluated and reported?
- (11) By what criterion will performance be determined?
- (12) Who will prepare performance reports?
  - (13) What is the reporting chain?
  - (14) What is the reporting period?
- (c) Each agency will take all necessary steps to implement the energy conservation standards for general operations listed in appendix A (reserved).

## § 436.105 Emergency conservation plan.

- (a) Each agency shall establish an emergency conservation plan, a summary of which shall be included in the general operations plan, for assuaging the impact of a sudden disruption in the supply of oil-based fuels, natural gas or electricity. Priorities for temporarily reducing missions, production, services, and other programmatic or functional activities shall be developed in accordance with paragraph (b) of this section. Planning for emergencies is to address both buildings and general operations. Provisions shall be made for testing emergency actions to ascertain that they are effective.
- (b) Federal agencies shall prepare emergency conservation plans for 10 percent, fifteen percent, and 20 percent reduction compared to the previous fiscal year in gasoline, other oil-based fuels, natural gas, or electricity for periods of up to 12 months. In developing these plans, agencies shall consider the

potential for emergency reductions in energy use in buildings and facilities which the agency owns, leases, or has under contract and by employees through increased use of car and van pooling, preferential parking for multipassenger vehicles, and greater use of mass transit. Agencies may formulate whatever additional scenarios they consider necessary to plan for various energy emergencies.

- (c) In general, Federal agencies' priorities shall go to those activities which directly support the agencies' primary missions. Secondary mission activities which must be curtailed or deferred will be reported to DOE as mission impacts. The description of mission impacts shall include estimates of the associated resources and time required to mitigate the effects of the reduction in energy. Other factors or assumptions to be used in energy conservation emergency planning are as follows:
- (1) Agencies will be given 15–30 days notice to implement any given plan.
- (2) Substitution of fuels in plentiful supply for fuels in short supply is authorized, if the substitution can be completed within a 3-month period and the cost is within the approval authority of the executive branch.
- (3) All costs and increases in manpower or other resources associated with activities or projects to assuage mission impacts will be clearly defined in respective agency plans. One-time costs will be identified separately.
- (4) Confronting the emergency situation will be considered a priority effort and all projects and increases in operating budgets within the approval authority of the executive branch will be expeditiously considered and approved if justified.
- (d) Summary plans for agency-wide emergency conservation management shall be provided to DOE pursuant to §436.102(b)(2)(vi). Such summaries shall include:
- (1) Agency-wide impacts of energy reductions as determined in accordance with paragraph (b) of this section.
- (2) Actions to be taken agency-wide to alleviate the energy shortfalls as they occur.